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Signed Edward W. Ballenger

Date June 18, 1969

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Date June 24, 1969
EDWARD M. GALLAGHER

Table of Contents

<table>
<thead>
<tr>
<th>Page</th>
<th>Topic</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>First impressions of Joseph P. Kennedy, Sr.</td>
</tr>
<tr>
<td>6</td>
<td>Joe and Rose Kennedy as heads of household</td>
</tr>
<tr>
<td>6</td>
<td>Impressions of Rose Kennedy</td>
</tr>
<tr>
<td>8</td>
<td>Relation between Joe Kennedy and father-in-law, John F. Fitzgerald</td>
</tr>
<tr>
<td>10</td>
<td>Impact of Joe Kennedy, Jr.’s death on Joe Kennedy, Sr.</td>
</tr>
<tr>
<td>10</td>
<td>Instilling a political drive in the Kennedy children</td>
</tr>
<tr>
<td>11</td>
<td>Kennedy-schooled men</td>
</tr>
<tr>
<td>14</td>
<td>First memories of John F. Kennedy [JFK]</td>
</tr>
<tr>
<td>15</td>
<td>Influence of Joe Kennedy Jr.’s death on JFK’s career</td>
</tr>
<tr>
<td>17</td>
<td>Joe Kennedy, Sr. and JFK’s political campaigns</td>
</tr>
<tr>
<td>20</td>
<td>WWII and appeasement</td>
</tr>
<tr>
<td>22</td>
<td>Relation of Joe Kennedy Sr. to time and money</td>
</tr>
<tr>
<td>24</td>
<td>Meeting Joe Kennedy, Sr.</td>
</tr>
<tr>
<td>25</td>
<td>Joe Kennedy Sr. meets with Harry S. Truman</td>
</tr>
<tr>
<td>28</td>
<td>Comparing Joe Kennedy, Sr. and Franklin D. Roosevelt</td>
</tr>
<tr>
<td>29</td>
<td>Kennedy tradition of familial devotion</td>
</tr>
</tbody>
</table>
This interview is with Edward M. Gallagher of Brookline and Boston. The interviewer, Ed Martin, of Senator Kennedy's [Edward M. Kennedy] staff. The date, January 8, 1965.

GALLAGHER: I wish to express my appreciation to Senator Ted Kennedy for the invitation to reduce to writing some recollections of my friendship with his father. My first vivid impression of Joe Kennedy [Joseph P. Kennedy, Sr.] was his directness of manner, sparked by his infectious grin, with a confident, self-assured, magnetic nature of his personality. It was the totality of the man. You knew at first sight he had something. Call it "it," if you will. These characteristics were to be observed by me time and again in the years that followed. Whenever Joe walked into a room, a hall, a ball park, or what have you, one would sense that this man was somebody of distinction.

Later I was to recognize that his conversation was crisp, properly phrased, full of content, with a precise sense of word values. He possessed keen perceptive powers balanced by habitual orderliness in his reasoning process. When we read that polls were being taken, surveys made, and research initiated, all these were marshaled by him into a
sequence from which he made up his own mind. Assimilating the information and facts from the talented, loyal, and exceptionally skilled associates whom he had personally chosen and who were inculcated with Joe's forceful nature, ideas, and policies, he proceeded straight to the core of a subject dispensing with unnecessary discussion. Incidentally, many measured and calculated thoughts were uttered with a vigor that proved to be prophetic.

Joe was proud, spirited, and ambitious, sturdy of body, intensely interested to learn about men and affairs, and desirous of putting his knowledge to action, quick, decisive, following through on the minutest details with comparative ease. Joe could be pleasant, joyful, and humorous with the choicest of his fellows. He would be firm, assertive, with an air of finality in his expression in the rough and tumble of the world. He was dignified, generous, a thoughtful host in his home, in his golf club, or in Bradley's Casino at Palm Beach, albeit. Joe had a thirst for fame that belongs to all great natures; however, the love of his family allured him as much as renown. The quality of Joe's kindness and thoughtfulness is brought out in the fact that while the Kennedy family has not utilized the facilities at Oyster Harbor Club for many years, Joe, to this day, includes Gene Anderson, the golf professional, among those to whom he sends a practical Christmas greeting for courtesies rendered many years ago.

Frequently, Joe would kid me about Boston College and the Jesuits. It was all in good fun. Most of the ribbing would be our attempt at needling each other in order to affect our golf games. Sometimes he would bring my mother-in-law into the conversation, and, in turn, I would relate to him something his father-in-law may have said. Joe was some twenty-three years my senior. Consequently, my relationship with him was one of great respect; however, we would not refrain from letting him have some of the things others would rather go to war than tell him.

Joe was a religious man, not pietistic by any means. He did not carry his religion on his sleeve. On the contrary, he would be unnoticed, informally attired, seated three quarters of the way back in the chapel which he gave to the St. Francis Xavier Church in Hyannis Port in memory of Joe, Jr. [Joseph P. Kennedy, Jr.], regularly at the seven o'clock mass on Sundays, and, not infrequently, he would be at the altar rail receiving Holy Communion.

He was a great competitor. Our golf matches were something. How he would fight to win! The stakes were insignificant—a dollar Nassau. However, one would believe we were playing for our lives. The gamesmanship was alive with all kinds of goat-getting episodes. Recently, my caddy of those days, Tom Shea of South Boston, now married and working at the telephone company, reminded me of the day that Joe blasted him, accusing Tom of golden-toeing my ball. All heck broke loose that day. Joe had had his share of my recovery shots from the rough and woods and elected to take off on Tom, knowing it would upset me. I can recall on another occasion, on the first tee, getting a mild reaction from Joe. He was practicing swinging his club, which he usually did even while walking in between shots. Well, this day I said, "Joe, with your youthful appearance and golf swing, you would never think that you were the father of a United States Congressman." Just imagine, here he is
today, surviving his son, the President of the United States, and living to see Bobby [Robert F. Kennedy] and Teddy as United States Senators.

The grandchildren interested in golf may wish to learn that their grandfather was a six or seven-handicap player. His style was effortless. A three-quarter swing, accurate, rarely off the middle of the fairway. He was most adept at approach shots, chipping, and his putting was phenomenal. His confident-stance, feet together, with a flare, pronouncing that he would sink a putt, he was uncanny in this regard.

Joe's imagination and keen perception comes to mind in this story. Following his tour of the state as a member of the so-called "Baby Hoover commission," he had a fund of useful knowledge of the commonwealth's then current political situation. He recognized it to be in bad shape. He said that he was going to make it worse in order to correct it. At this point, he suggested to his father-in-law, John F. [John F. Fitzgerald], that he become a candidate for the United States Senate against the New Deal candidate, Congressman Joe Casey [Joseph E. Casey], of Clinton. This took place in the Democratic primary, and as a result, the political smog was somewhat cleared for young Joe's plans to enter the political arena.

[-3-]

Joe had many contacts, resourceful people who were his friends. I recall how pleased he was when the principal officer of General Motors Corporation personally directed that Joe get the third Cadillac which General Motors was permitted to manufacture, following the end of the war and the government restrictions on auto manufacturing were lifted. He was like a boy with a new toy as he drove me to his farm in Osterville.

Joe would startle you with his knowledge in depth on many subjects. One day we were talking about baseball franchises. Joe said Brooklyn was the best franchise, not because of the city, the fans, nor the ballplayers, but because they had a very valuable $700,000 radio advertising contract with a brewing company. He informed us that the value of the respective ballplayers meant very little, because they're all subject to the draft.

The love of his family has been recorded in many ways, I can hear Joe now, telling how well young Joe and Jack [John F. Kennedy] courageously sailed their boat against a much older, experienced, and stronger competitor, Black Jack Daley; how far Pat [Patricia Kennedy Lawford] could hit a golf ball; and Jean [Jean Kennedy Smith] winning at tennis; how pleased he was to learn from Tom Clark [Tom Campbell Clark] that Eunice [Eunice Kennedy Shriver] had contributed so much to the country in her social welfare work in the Justice Department. He was pleased Bobby and Teddy made the varsity at Harvard and both played in the Yale game. And how pleased he was with Bernard Baruch telling him what he thought of Jack's intelligence after a meeting had been arranged for Jack and Mr. Baruch.

What Winston Churchill said of the Duke of Hartingford [Marquis of Hartington], Kathleen's [Kathleen Kennedy Cavendish] husband, a member of the Coldstream Guards. Churchill told Joe Kennedy that he was the coming young man of England. His expressions about the family never carried the air of bragging. Nonetheless you received the feeling that Joe’s family were everything in the world to him.

[-4-]
I remember the tears in his eyes on the day that he learned that young Joe had been killed while on a voluntary secret mission somewhere over the English Channel. This was the first of many shockers to him. Young Joe had completed the required number of missions and was due to return home. We were together again at Hyannis Port when he learned that Jack's PT boat had been rammed by a Jap destroyer. For a few days the Navy did not know his whereabouts, but how happy Joe was on the day that Secretary Forrestal [James V. Forrestal] notified him that Jack's whereabouts was known, but they were not releasing the information, fearing the Japs may intercept him.

Joe demanded a hundred per cent output whether he was your partner in golf, or an associate, and from his children. There was no frivolity when a job had to be done. I regarded our relationship as one of friends, but sometimes he would be paternalistic toward me and other times would act in the role of a counselor. Joe was a merciless disciplinarian, exacting all that human endurance could supply, employing each facility or person to the full. This held for me, for his children, and his associates. He expected a hundred per cent in accord with each distinctive capability. He repeated it many times to me as he would seemingly be giving me advice, "that the dollar bill stands up." He was inerrant in matters affecting mathematical calculations, independent in his planning, his words were not planned to please people.

I can recall Eunice or Pat asking me, if perchance I met them while returning home from a golf match with their father, "Did Daddy win?" And if the answer was "No," they would appear to be heartbroken.

He was prompt. The clock, in a large measure, dictated his daily life. He scheduled his daily program on a time basis, which, like the dollar, was not to be wasted. He believed in and utilized all the modern conveniences.

To me, in summary, Joe had so many good qualities that his limited imperfections were inconspicuous. As set forth here, he is a gentleman. If nominations were in order, he would be my candidate for the award as the statesman among fathers.

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MARTIN: How was he around the supper table? Did you ever sit down with him?

GALLAGHER: In his home Joe ran the show in good order, which is characteristic of his mind. After dinner, he had the most delicious dinners. They were exquisitely planned. The desserts I can recall strawberry shortcakes. It was formally served. Dinner was homestyle in the sense of the freedom of discussion, but there was a contribution by everybody at the table to the story of the day that each of them may have been interested in.

MARTIN: Eddie, would he correct any of the children as to some activities or actions or misbehaviors they might have had during the day?

GALLAGHER: I could say that the father was constantly in the role of trying to help his children and pointing out the mistakes, but never nagging and
suggesting methods of doing it. I can recall three ways that I think he handled each situation. In the first instance, he'd ask a question; in the second, he'd suggest something; and if that wasn't carried out, he then would make it a must.

MARTIN: Now how about Mrs. Kennedy [Rose Fitzgerald Kennedy]? What role did she play in this?

GALLAGHER: Well, I've always had, and my family, a very warm feeling for Mrs. Kennedy. I don't care to use the word, but I believe that the Kennedy family wouldn't mind if I said it. I think that each area of Joe Kennedy and Rose Kennedy in the bringing up of their children was departmentalized. There were certain areas... that respected each other, the outdoor activities were Joe and the indoor activities were Rose's. She is an exceptionally bright mother and her contribution to the family, has been as a truly great mother in that she has refrained from seeking the limelight as a mother. The example of the Kennedy family and all their religious activities are primarily the result of the firm hand of Rose Kennedy in seeing to it that they were brought up in their faith.

[-6-]

The morning that Teddy was injured in the airplane accident I saw Mrs. Kennedy at church. Little did I know that he'd been involved in any accident, and there Mrs. Kennedy was at the seven o'clock mass in true devotion that she's noted for.

MARTIN: She was a golfer. She is a golfer. Did she pick up the love of the game from her husband?

GALLAGHER: Frequently Joe and Rose would play golf together at Hyannis Port. Not in a formal basis of starting off at the first hole, but they'd go over around the thirteenth hole and play four or five or six holes together with just two or three clubs. She was most proficient in chipping and putting. I was down there this past year and Mrs. Kennedy was out there alone, carrying a few clubs in her bag. We asked her if she'd like to go through our foursome. She refrained from going, though. She'd rather be by her own self and not upset the foursome that we were playing in.

MARTIN: She also is a great walker, I understand.

GALLAGHER: Yes, and she's an exceptionally bright woman. Of course she's had all the experience in the political life of Boston via her father John F. Fitzgerald. She was an "A" student in her scholastic days—not to my personal knowledge, but by the record.

MARTIN: Who made the decisions in the family? Was that entirely the role of the father?

GALLAGHER: Each child was permitted to express themselves freely. There were so
many opportunities available that they were all given these opportunities and each child elected to go into their own particular field that they wished, and were guided and directed by the parents, but never told that they must. The father may have firmly impressed upon Jack that the mantle was his to carry on when young Joe was killed over the English channel.

[-7-]

MARTIN: Was there any occasion when there was some conversation about that?

GALLAGHER: I believe there was. I was not present, but I have heard and I recall strong discussion to that effect took place in the home, at Hyannis Port that Jack made up his mind that day, that that's what his father wanted and I think he set out to do it.

MARTIN: Eddie, from which parent did the Kennedys develop this sense of humor that they demonstrated?

GALLAGHER: Well, the father had a good sense of humor, and the mother has a dry sense of humor. It was just a natural mixture of Fitzgerald and Kennedy. I wouldn't say anyone dominated the humor part of Jack.

MARTIN: Speaking of Fitzgerald, Eddie, what was the relationship between the father and his in-laws? More particularly, "Honey Fitz"?

GALLAGHER: In which relation, Ed?

MARTIN: Well, I mean, was there a closeness? Was there a rapport going there?

GALLAGHER: Oh, I think there was. I think that the papers and people liked to have you believe otherwise. Joe was fond of John F. deep down and saw an awful lot of things that he probably wouldn't do. He, Joe, got a kick out of John F. And, on the other hand, I know that John F. being older, it's hard for me to comment on it, but I could relate some observations and discussions and a few anecdotes that existed, being friendly with both of them, that I wouldn't care to record here. I'd rather they stay in my memory.

[-8-]

MARTIN: There was one occasion, Eddie, that is worth repeating and mentioning. About the time you were down in New York? At some restaurant down there? Remember that occasion when "Honey Fitz" was there and it was a question of singing "sweet Adeline?"

GALLAGHER: Oh well, yes. On my honeymoon, Joe threw a delightful dinner party
for me and Priscilla, my wife, in Bradley's Casino, the world's famous
gambling casino in Palm Beach. John F. was there; Rose was there;
Jack was there. I suggested to John F., because of my relationship which has been long and
true and my father ahead of me with John F.—John F. had appointed my father head of the
Indoor Poor and Chronic Sick Department, now the institutions Departments of the City of
Boston, when my father was twenty-seven, so the Gallaghers and the Fitzgeralds were
always friendly, as were the Phelans, my wife's family name, with John F—so I suggested to
John F. in this formally attired, bejeweled and furled, high formal eating and gambling
casino, that he sing and serenade Ed Gallagher's son and Jim Phelan's daughter. John F. didn't
need any encouraging, so he immediately started to serenade us with "Sweet Adeline" and
Joe was over in a corner. He was standing there, and I can see him now, grinning, but at the
same time he was half embarrassed and half at the same time wanting to hear John F. sing
"Sweet Adeline," knowing that I was inciting a little bit of fun into the occasion. But one of
the security officers at the casino came over and warned John F. that there'd be no singing,
and I said, "Don't let anybody like that stop you, John F." and he continued on. Well, the
man came over and he was quite firm the second time, so the serenading ended. But there are
other incidents and stories we could go into, but I don't care to comment upon.

MARTIN: You mentioned in that essay the occasion of Joe, Jr.'s, death and how it
struck quite deeply into the heart of the father. Do you remember
anything else about that?

GALLAGHER: I think I saw the impact of that that day, and I did, in my own awkward
way in a very difficult situation, suggest it. What could you
do? We were on the Cape, and I believe it was in August. And I suggested, "Well, Joe, why
don't we go over to the Club? There'll be nobody around late in the afternoon. We might play
four or five holes of golf." And we did do that. It wasn't golf in a sense; it was just to break,
to get him out in the air and walk around a bit. It was sad because we were all so fond of
young Joe, and the father had tremendous political ambition (he was ambitious politically)
for young Joe. I think he would have been governor. He wanted him to be governor, and
when he cleared all the air here of disunity, John F. was running against Congressman Casey
and trying to correct the situation here thereby making it possible for young Joe. As an
indication of the political activity of those days, Governor Tobin [Maurice J. Tobin]
appointed Joe to the "Baby Hoover Commission." Well, that was one of mutual respect for
the Commonwealth of Joe, and at the same time to find out what the political sentiment was
around here for young Joe. He was an exceptional young man. He was well liked by
everybody. He had an outgoing personality. The tout at the racetrack would be pleased with
young Joe, as would be the debutante, or as would the waitress in a restaurant. Young Joe
had an outgoing manner, he was truly an outgoing combination of Fitzgerald and Kennedy.
MARTIN: At this point, Eddie, how much of their political drive or political interest do you think they developed from the Fitzgerald side of the family?

GALLAGHER: Fitzgerald, John F., was more bouncy and vibrant, active and highly imaginative. Joe is sturdy, quiet, organized—and I think it's a combination. I think Ted is a combination of sturdiness, magnetic, and, of course, it's another generation coming along with all the education, the benefit of all this formal education and the opportunity of being able to travel like the Kennedy boys have and exposed to all these offices his father's held. Just imagine, all the offices the father has held, to mention a few, from head of the Maritime Commission, the head of the SEC [Securities and Exchange Commission], to realtor, to movie producer. They had all the preruns of all the movies in their home. And, incidentally,

[10-]

getting back to running the home, that's where Joe would run the theatre. I happened to be tall. He'd say, "Eddie, you come up here. There were thirty-five seats in the theatre in his home. "You sit in the back row and Priscilla, you sit down in the front, and Teddy, you sit down and keep quiet and put the lights out and get on." Not in a dictatorial way, but just to get good order and thoughtfulness of the people that he had invited to his home to see something in order and proper form. To me, I've taken many a page out of, just by observation, the example of Joe Kennedy. I don't try to ape people, but I certainly try to cull from anybody I know is doing a better job than I would be doing and try to apply it to my own life. In a limited way, no one ever got as much out of a day as Joe Kennedy. I thought I was giving a lot pouring out energy, but goodness! He would just read so much. He was a good reader. He liked detective stories; he would read all the current periodicals; and he read novels and so forth. But he would be on the phone a certain number of minutes a day. In an hour he would take care of his exercise; he was extremely health conscious; he was an early riser. He would be respectable; I never saw him when he went to the golf club then enter the cocktail lounge. He would go direct from his car with his golf shoes on and right to the first tee, and from the eighteenth green he'd walk right down to the parking lot and courteously wave to everybody. Friendly, but that was it.

Promptness was another key to Joe Kennedy's... Three o'clock he'd have a date with you. It wouldn't be any distaste or discourteous manner. It would be the fact that three o'clock was the date we set and a man who was late for it was really a thief of the other man's time, and I don't think many people stole from Joe Kennedy, whether it was his time or his money.

MARTIN: Would that also apply to mealtimes, too?

GALLAGHER: At dinner you'd be there and you'd be prompt, which is the way it should be.

[11-]
MARTIN: Where did he get this drive and in turn impart the same to the children? He's not typical of the...

GALLAGHER: He doesn't show it at all; he's very smooth. It's with comparative ease. He doesn't overkill himself like some of us think we are. We're all befuddled. With Joe, it was just easy; it was the order. He had exceptionally clever men around him. Well, not so much today because of the inactivity, but in those days, twenty years ago, you could say that that man is a Kennedy-schooled man. He was trained by Kennedy. And I could name them. There was Johnny Ford; there's Dick Dobbin; there's Joe Sheehan; there was Eddie Moore [Edward Moore]. All different personalities, but everyone of them had the imprint of the brand of the Kennedy trained men. Everyone exceptionally skilled in his own particular role with loyalty and no nonsense with any of them. And of course, later you had the Landises, the Dean Landis [James M. Landis]. You had Jim Fayne [James A. Fayne], who was perhaps one of the brightest young men who ever came out of Charlestown and went to Harvard, who was a partner in Hornblower and Weeks. I believe he's in New York now associated with Mr. Kennedy.

MARTIN: These people that you've mentioned, they started out with him back in the very beginnings of his career. And they stuck with him right through?

GALLAGHER: Yes, most of them. Joe Sheehan is now dead. But John Ford is still with him and Dick Dobbin. There were other men. There was Ted O'Leary. I believe he was associated with him at the Somerset Importers, and he's a brother of Dr. O'Leary, the dermatologist in the Mayo Clinic. There was Phil Reisman. I believe he's associated with Mr. Kennedy, and his son is now quite a TV producer. It brings back to mind that Joe told me one day that he and Phil Reisman made a million dollars and it was so simple to make it they went back to the hotel laughing. They spent the afternoon enjoying themselves, it was that easy.

Another instance he told me: the directors of a motion picture outfit asked him to submit a plan of reorganization, and his first recommendation was that the board of directors resign as a body, the very men that engaged him. And I recall the fee was something like $75,000 for that; he had many contacts. I'm talking now, it's 1965. Well, this was around the late 30's, early 40's and up in through the 50's, and he was in his late 40's himself and early 50's. He knew Herbert Hoover; he knew Eisenhower [Dwight D. Eisenhower]; he knew Roosevelt [Franklin Delano Roosevelt]. He put an elevator in his home when president Roosevelt was first elected. The President would go over and visit him.

MARTIN: You mentioned a Cardinal. Do you recall that story? The time he asked somebody to get the Cardinal on the phone?

GALLAGHER: No.
MARTIN: Under normal circumstances when you said the Cardinal there would probably be only one Cardinal that you'd know, but in his case, the girl, or whoever it was, had to turn and say, "Which Cardinal?"

GALLAGHER: Yes, well, there was three in this country at that time, but he knew all three of them equally well.

MARTIN: You know, Ed, you mention many characteristics about the father. Now there were some who have said that among these characteristics was a ruthlessness. Did you find this to be so? Why would they say that?

GALLAGHER: Well, I can't say that it was ruthless. In a sense, it may appear that way to people, but on the surface, Joe Kennedy could be abrasive, but I always looked beyond that because I've been the recipient of his kindness. I've been the recipient of his thoughtful-ness. I've been the recipient of his friendship. I privileged it. He was not the fawning politician type. His whole track record calls for one of order and dispatch. When you weigh it up and evaluate it, he hasn't been ruthless with his charity; he hasn't been ruthless with his family; he hasn't been ruthless with his friends because, as we pointed out here, they're still friendly with him. People who are looking for something for nothing might think he was ruthless. He was quick tempered, explosively so, at times, but it was under control immediately afterwards. You had to know Joe to like him, I mean in a sense, but I think it was worth the effort to....

MARTIN: Eddie, what was your first memory of Jack?

GALLAGHER: Oh, gee, Jack I can remember at Harvard. He was shy.... My first memory of Jack was, oh gosh, there were so many recollections it's hard to say. I can remember taking him out to Brighton when he was shy, running for congress. But I had seen him around when he was at Choate School and when he was younger. But he had his own pals. They were all different type of kids down there that he'd be off with. He wasn't a city boy by any means or a gang type of fellow. In his own way with his own gang he probably was, but he was more.... Jack developed an awful lot in my opinion, as you look back. But he developed awfully fast once he took that mantle. I think he wanted to write, but I don't think he liked it. I remember the Hearst when he was running on the papers. I remember when he went over with Laski [Harold Laski] to the School of Economics. He was over with his father in England, and we didn't get to know him too well. Then he was at private school. He was down at Choate School. He was in New York when he was real young. And when he came around here, he was always gentlemanly. For a young boy he had an awful lot of gentlemanly qualities. He was sharp. No one was
going to fool him, even with the toughest of politicos or politicians or whatever you want to call them. He would have an answer after he left a certain person. The evidence of that is the type of fellow he chose on his own. He met Dave Powers [David F. Powers] and he took a refined, Irish young fellow from Charlestown and brought him right down to the White House with him. And I think that's the tip-off that he knew... And Jack had many good friends that were variable personalities such as Patsy Mulkern [Patrick J. Mulkern],

[-14-]
to the Cardinal, to society, to professors at Harvard, to the presidents of universities, and I think that's the tip-off. He developed a lot. He liked the going. He had not reached his full maximum in that area either. I think, if God had willed it, another four years and he would have probably been the great ruler of the country in a difficult period of time. He developed awfully fast.

MARTIN: Do you think the death of Joe, Jr., had a direct influence on the career of Jack?

GALLAGHER: Oh yes. Jack never would have been President of the United States if young Joe had lived. I think that twist took the bent. I don't know. I mean, he probably would have gone on writing, which he probably wanted, and young Joe being Governor, I don't know where he would have gone from there. Probably the Senate, but if that was the order, he may not have made the Presidency of the United States.

MARTIN: Was there any clearly defined order, or was this something that the father was trying to impart a direction into Joe, Jr. and later into Jack?

GALLAGHER: The father, like everything else, fitted into the timing, and I think his first step at that time was to get him into politics. I don't think it was his fond expectation, although I do think that came up quickly, too. After Jack got to Congress and he found out the general tenor of congress, he was restless, and it didn't please him to be a journeyman United States Congressman. When he got to the Senate, I believe he saw and felt there were possibilities or opportunities for greater fields of activity and he was observing the administrative end of the government and beginning to feel his oats, so to speak. When he went into the convention and was defeated for Vice President, that was nothing but a scrimmage. The whole characteristic of the Kennedy family as a pattern is that they don't look back. They are always identified with the best. They'll probably have my boy,

[-15-]
who is a pretty good sailor, down at Hyannis port. Eunice was calling him last summer because he's the best sailor down there. She'd like to have her children, young children, Joe's grandchildren, schooled in sailing, how to race a boat. The same plan I notice when they go
skiing. They have the best skiers instructing. They'll have people like you, Eddie Martin, and the best in their field of activity rendering their performance which is order. I don't know whether I make the point or not.

MARTIN: You do, Eddie. Also in Jack's case when he gets started out. I want to go back a little bit to the occasion of this telegram that came in on Joe. I don't know what the order was. He later got another telegram saying that Jack was missing, were they pretty close together?

GALLAGHER: Well, there was a year's separation.

MARTIN: Yes

GALLAGHER: It was a year or so. Both about in the month August, I would say, Eddie. I'm not accurate on that, but I should be.

MARTIN: Wasn't there one occasion on which the father got the news and then kind of held it from the...

GALLAGHER: Well, Jack, I guess. You see, a Jap destroyer hit his PT boat and those boys were gone for seven days before it was officially made known, but I don't think they knew for a day or so where Jack was. Anybody. Then they did find out and Secretary of the Navy Forrestal called the father and told him that they knew where Jack was, but that information was not released publicly for some five or six days.

MARTIN: Did the father keep that from the rest of the family, do you know?

GALLAGHER: I believe he told members of the family.

MARTIN: Eddie, when Jack started to run for congress...

GALLAGHER: He told us, so we knew it, so I assume that he did tell it. We were asked to be quiet about it because... We were seeing quite a bit of them in those days during the summer at Hyannis port.

[-16-]

MARTIN: Now when Jack started into politics, did the father use any of his own business and personal contacts?

GALLAGHER: Oh yes. Oh sure. He would be all over the phone. He was truly a wonderful father in that regard, and he would do it in wonderful, I say, control of himself, of not getting out front, but he knew every waking minute what was going on. Well, Joe Kane, his cousin around here, ran these campaigns, and
Joe was a clever politician, manager, and had a host of friends, was well liked, and a sagacious man. He's still alive and about town, Ed. And John F. had many friends, and the timing was great. Everybody was looking for a young man to come on the horizon. And Jack proved himself out on his own, making friends on his own. Well, there were three or four candidates against Jack in the fight. Mike Neville was as fine a guy as you'd want to meet around here. He's now dead and he was a good friend. Jerry Crowley was a representative from Brighton and had been up in the House with Neville. Fellows like that were ambitious to go to Congress, but Jack came in and you just couldn't overcome it. He offered more to the district than the others, and the combination of them.

MARTIN: Eddie, which of the boys do you think inherited most of the father's disposition?

GALLAGHER: Bobby's got a good part of it at times, and yet Teddy's got the grin and the infectious manner. Joe at his best is in Teddy, and probably when his temper is bothering him, I think Bobby shows the temper more, but Bobby possesses the shyness. Joe Kennedy, in my book, has a large amount of shyness. I don't mean weak shyness or modesty. It's probably true humility. In that thinking there I try to set forth.... One day we came back from golf and he put the window up in his car, shut off the motor, and I was staying at a little cottage down at Craigville Beach that Jack Prendergast had, the old postmaster, and he started talking. He said, "Eddie, six or seven times in my life the pendulum swung my way." "And," he said, "for that, if it hadn't fallen favorably to me, life could be quite a bit different." I remember the occasion. It implanted something in me that day, and I thought the man was a humble man to admit that luck was the thing that played a part in his life. What the heck, we know that it wasn't luck. It couldn't be luck with all his success and to have him maintain it. The guy that hits the lottery doesn't, in my opinion, keep it too long, but Joe has kept his quite awhile, kept the order and the balance, and that was in 1940 and here it is now 1965. My gosh, how many times has that pendulum swung for him both pro and against. So I truly believe that the two boys reflect both. Then they have their own, of course. There are good qualities in all those.... You try to say, well, which is the better one for politics. I'm not so sure that you say either one of them. One might get elected to one office at a given time and the other might have a better chance. You don't know.

MARTIN: Which of the traits that Jack demonstrated as you followed his career reminded you from time to time of his father?

GALLAGHER: The firmness of purpose, the fact that he would not be deviated from his objectives. He may take a little bit longer than the father would do; he might be seemingly a little bit more patient, more tolerant, so to speak; but I don't think Jack, even though he'd be gentlemanly like his father, he might just postpone or delay, but he never lost sight of the objective. He'd be gracious and kind to a
person while he's there, but that wouldn't deter him from his preconceived notion as to where he'd like to set himself. The father has that insurmountable determination; he just was not going to be denied of anything that he undertook.

MARTIN: They say that Jack had the philosophy when he met a wrongdoing from somebody, he had this philosophy of forgive but never forget.

GALLAGHER: The father had that. The father had it difficult to forgive, but he also found it difficult to forget.

MARTIN: Eddie, did the father ever discuss with you in conversation anything that would portray his feelings regarding Rosemary [Rosemary F. Kennedy]?

GALLAGHER: No, I can't recall. I've heard of it in my own family because my own wife and friends knew of Rosemary, but they rarely talked about it. It's more recently that they're beginning to talk about Rosemary, but it would be rarely brought up by any of the children.

MARTIN: Did the father ever discuss with you his feelings about raising a family in the Boston area and why he took them down to New York?

GALLAGHER: No, I've read that. I would differ with him anyway because I know it is a wonderful place to raise a family. Of course, he was twenty-three years older and from what you read, it might be so in his case, I certainly haven't fulfilled many of the things I'd like to be able to do around here, but it's my own fault rather than somebody else.

MARTIN: Well, how about the father now when Jack…

GALLAGHER: I would tell him so, too! [Laughter]

MARTIN: What were the father's feelings when Jack lost the bid for vice presidency?

GALLAGHER: At that time I was not seeing much of them. I did see Jack off at the airport and so forth, but I believe that this goal the father knew. The father knew, even when he was a candidate for vice president, Jack would be elected President. That was only sampling more and testing more, and they utilized that so-called defeat as a springboard to the presidency. I do think that they felt, and I think anyone would recognize, Jack offered more in qualifications for the presidency of the United States than Estes Kefauver. Jack knew that and the father knew it. They had so many issues...
going for them. It was so characteristic of him in playing golf. He wouldn't care if he lost a
couple of holes. He'd be shooting for the objective. He might lose today, but he'd be out
tomorrow. Today's mistakes would be buried and he'd start looking for tomorrow's
opportunities.

MARTIN: How about the father's relationship with the late Franklin Delano
Roosevelt? He took an instant liking to Roosevelt, didn't he?

[ -19- ]

GALLAGHER: There was mutual respect way back in the days that I knew and there
was with Jimmy Roosevelt [James Roosevelt] and their wives, there
was an intimacy with Joe Kennedy and Jimmy Roosevelt and Franklin
Roosevelt. One of the few persons the President visited in Washington, you know, in going
out of the White House was to Joe Kennedy's home in which he had this elevator built so that
he could come over and visit with him and relax. Like everything else in politics, there were
intermediaries or personalities other than the principals that aborted any friendship that
existed.

MARTIN: It was a great moment, though, when he got the opportunity to go to
England as Ambassador.

GALLAGHER: Yes, Joe Kennedy did an excellent job over there. I had some
correspondence with Doc Moore when he was there writing back for
something here of a practical nature to try to help out somebody who
had written to Joe in England. He was telling me about the sandbags and how bad the
bombings were. Doc Moore, of course, was an old Charlestown fellow. He was one of the
people responsible for my being associated with Jimmy Roosevelt. Doc is now dead; I
always had a warm spot for Doc Moore, who was Joe's secretary and John F.'s secretary.

MARTIN: Well, the tide of political events at the time he was Ambassador
created some strong disappointments in the father. In his return back
here he was recalled back, wasn't he, by...

GALLAGHER: I don't know precisely what the reasons were, but he was more for
appeasement with Neville Chamberlain and that philosophy. I don't
know whether these have been publicized.... Ambassador Bullitt
[William C. Bullitt] was the Ambassador to France and he said, "Now that the Germans are
coming our way, the Maginot Line will stop them." And he's talking to Joe Kennedy in
England, and Joe said, "Why, they'll be looking down your throat come Saturday night." And,
of course, they were. But when he came back here to this country there was quite a bit
of consternation as to whom he would support. I recall we put the ad in the paper that Joseph
P. Kennedy

[-20-]
speaks tonight, and we had to get a name that was neither Democratic nor Republican nor independent, you wouldn't know. And we got the name of J. Stuart Wilson, III, from Hummy Road, Marshfield—he was a lifelong friend of ours. Stuart is operating an elevator now at the Massachusetts General, but that was the name we used, and no one knew until Joe Kennedy went on the air that night to talk that he was going to endorse President Roosevelt. He was interviewed shortly after that by Louis Lyons who was a Nieman Fellow and now the manager of Channel 2. I knew Louis Lyons of the *Boston Globe*, and we all knew him in those days, He came up and interviewed Joe at the Ritz-carlton Hotel, without a pen or pencil, pad of paper. The next day—this was supposedly one of his confidential reports, I guess, and Joe got mad and Lyons published the discussion and interview word for word. Joe marvelled, even in his anger being mad with Lyons for doing it, saluted him for his ability to take this down word for word and not to miss a word in what he wrote in that story. There were many days where the.... I guess it went on for years when all the advertising that Joe had anything to do with Somerset Importers was taken from the *Globe*, and all attempts were made by the *Globe* and its personnel to recapture the friendship. As later years proved out, it's been ironed out, but some have accredited that with putting Joe in a bad light and so forth. Well, I never thought it did, as such.

MARTIN: Eddie, did you ever visit the father when Jack was in the White House?

GALLAGHER: No, I was never invited to the White House. I was not invited to the inauguration, but those are things that probably.... There's no reason for them to invite me, but I would have liked to have gone.

MARTIN: No, I mean, did you see the father while Jack was president?

GALLAGHER: No. Well, I saw the father just walking a couple of times around Hyannis port, and I had a couple of my children with me and we had a pleasant chat. But out paths just haven't crossed as much, and I've gone on my way.

MARTIN: Well, you know the same drive he had also was transmitted over to the Kennedy girls.

GALLAGHER: Yes. You can see Jean in her walk. She has an athletic gait. And I haven't seen much of Pat since she's been married, but gee, they were fine, strong, stalwart girls growing up. Eunice is certainly a charming person. I do see her occasionally. She calls the house for something about baby-sitting or something. I see her down at the Cape in the summer. I've always been fond of all of the children, and they couldn't be nicer to me.
MARTIN: How about Jack? Had he lived and completed a second term as President, what do you think he would have done? He would have come out of the White House a relatively young man. What do you think he would have done?

GALLAGHER: Gee, I don't know. That office would weigh-heavily on a man. Jack would love to be around things of an educational nature such as he lived long enough to see whether they were going to put up a library for him. He manifested much interest in the library. That type of thing and the form appealed to him. Anything that would contribute to the priceless development of America which is the education of minds was something Jack liked. He liked to write. That would be the role. He would like that form of respect that the position would call for him and I'd think he'd take an active role. I don't know about the head of a university. I suppose that might, but I don't think he'd be quite satisfied with that.

MARTIN: Eddie, for all their wealth, more particularly the father, did you ever feel that they had a self-conscious air about money?

GALLAGHER: No, they were not self-conscious of their money. Gosh, on the other hand, they'd never have any with them. I do think that to Joe Kennedy, time, in each day, the hour, meant much to him, and he wanted to get as much out of it as he could. And so it was with the dollar. He was not niggardly. He was not a check dodger, but he would want full value for every dollar spent. The children had it. There may have been some carelessness about it when they were real young. They probably didn't.... Within themselves and within the so-called compound, why they were brought up with people who had probably just as much money as they did in the area, in some instances anyway. And they had some people who were brought up with perhaps just as many things, but these other families didn't have the same tug of spirit. Oh, call it clan, if you will, that existed among the Kennedys. I played ball down in their field down there. I've umpired games for them, and there was enthusiasm, and it wouldn't make any difference who you were. They were running you over even as kids. They were out to win, carefree, happy children, normal. I think he did a great job that way. Of course, I live in Hyannis Port myself and I can see from my aspect of it the benefits of the whole harbor, the sailing program, the golf club, the independence, the informality, the formality if you want it, the value of a dollar. It isn't all opulence and soft-bedded living.

MARTIN: What was the father's attitude to so-called society?

GALLAGHER: He didn't mix in any society of that rank down there, Ed. His home was his castle; his home was where he would have his social gatherings; his golf club was where he played golf. I never saw him at a cocktail party down there in Hyannis Port. It was a waste of time as far as he was
concerned. He would rather have a few people in sitting talking about something important and having the opportunity of expressing himself and get the ideas of the other man. I remember one day playing golf with him and he said, "Let's have no frivolity today." This was the head of a—an older man, now head of a soft drink company. He said, "Let's see what he has on his mind. We might get a franchise out of this." He wasn't particularly interested in chiseling; it wasn't that. But he just wanted to find out what this man was thinking. He was curious about men and affairs. He'd be interested in you. What's your background; what are you doing; what's your thinking. And he'd cull from you what you'd told him and apply it, and he would do it from me. "What do you hear? What do you know?" And he'd weigh it up. He was outspoken; he was frank. There were quite a few things....

MARTIN: Pull that out. I'd love to.... You've got some notes there.

GALLAGHER: He scheduled his daily program in a time, which like the dollar, a typical day would go something like this: Rise prior to 7, ride the horses at 8, breakfast and business calls until 10:30. He'd go to the outdoor gym down in Yarmouth with me a couple times a week, have a sauna bath and massage by Henry Askelei, formerly at the Harvard club in Boston. Back home for lunch, nap for half an hour each day (Dr. Sarah Jordan's, a medical doctor at the Lahey Clinic, suggestion. She suggested he take a half an hour nap a day). He'd golf at 3. He'd start down that first fairway. He'd be home for a swim. Dinner. Movies at 8:30 and retiring for reading at 10:15.

He kept moving, and he knew what he'd be doing each part of the day. He got more out of a day than anyone to my knowledge, including Arnold Bennet, author of How to Spend Twenty-four Hours a Day. He was a great conversationalist. "Terrific" and "holy toledo" were a few of his favorite expressions. Banker, movies, realtor, athlete, financier, theatre owner, diplomat, government administrator, promoter, father of three United States Senators and a President. This is but a thumbnail sketch.

MARTIN: How did you meet him, Ed?

GALLAGHER: I was associated with Jimmy Roosevelt in 1935, and I knew Eddie Moore from Charlestown and knew that he was associated with Mr. Kennedy— then he was at the SEC. He'd be calling for Jimmy Roosevelt back and forth, and I'd be putting calls through to him, and he just knew me as Eddie Gallagher and I knew him as Joe Kennedy in the conversation. We naturally fell in from there. I can't give you any specific time.... My vivid impression was meeting and being close to the family growing up. It was
mostly at Hyannis port and around Boston. I recall the day he came up and Truman [Harry S. Truman] was a candidate for Vice President. We latched on to him for a few days; for three days he was in town. And Joe came up from Hyannis port in a convertible. He had a tam on that day and he went up of a Sunday afternoon and he gave Harry Truman $5000. On the way down in the elevator I said hello to Joe and he went across the street. Harry Truman came out right after him. Truman said, "I'd like to know what that fellow thinks of me." I said, "I'll find out for you." Joe was fumbling around for his keys across from the Ritz on Newbury Street and I went over and said, "Joe, this man wants to know what you think about him." And he says, "You go back and tell him that he's my friend and you're my friend and I want him to know it." I says, "Thanks." [Laughter]

We were with Harry Truman for the three days he was here, and then he became president of the United States sixty days later.... Franklin Roosevelt died in February, was it? The Yalta conference was in February and sixty days—it was February, March, April, I think. April 19, would it be around there? Harry Truman was in office in June. President Roosevelt did not serve much of that fourth term.

But there were people like Arthur Houghton. There was Frasier O'Leary who was a pretty good golfer in those days. He's a captain now in the Navy. Jack stood up for him when he got married out in Chicago. Frasier came from Dorchester. He knew the Fitzgeralds on Welles Avenue. He's down in Richmond now. One day he had played a round of golf. I guess he was something like one under par, and on the eighteenth hole he hit when he was Joe Kennedy's partner, and he hit one off to the right or off the course and it lost the hole. Joe says to O'Leary, "O'Leary, is that the best you can do?" And O'Leary says, "I haven't heard from you often." So that was the end of any relation.

[25-]

Historians and biographers will record for perpetuity in their own writings a record of accomplishment in each and every field of activity in which he entered and no doubt place him preeminently among the masters of achievement. To me, in summary, Joe had so many good qualities that his limited imperfections were inconspicuous. He was a gentleman. If nominations were in order he would be my candidate for the award as the statesman among fathers.

I thought he was quick, explosive-tempered, though under control, abrupt, trusted those about him. You could not buy the loyalties of his associates. He defended his friends against misrepresentations. He wouldn't allow you to knock me. Well, I guess there's quite a bit of opinion in all this, but at least this is a true evaluation. That's about it, Ed. My friendship with Joe Kennedy is one of the most prized experiences in my life.

MARTIN: What have you gathered by way of letters and photographs and trinkets that you keep as a memory of your association with him or with other members of the Kennedy family?

GALLAGHER: I have some pleasant letters from Joe. One I prize. He knew people very well. He could size people up fast. He wrote to me. In fact, I have
the letter someplace around here, that one of the letters I sent to him was one of the best he'd received on the election, when Jack was elected president. I sent Jack a letter but I never got an acknowledgement of that, and in Joe's letter, the father's letter, it covered the point, saying there was such a mix-up in the mail at the time. But he did acknowledge it. He said some other man by the name of White from down Palm Beach way sent him another equally nice letter, but of all that he had received, the one that he received from me was one that he prized and treasured. Of course, I have a letter from Jack on Profiles in Courage which he sent to me as an autographed copy, and then I have a little handwritten note from Jacqueline [Jacqueline B. Kennedy Onassis] on Rexall drugstore stationery that they scribbled, when they came up, to thank me for my efforts, up to the house in Hyannis port. But I guess most of it, Eddie, would be in the form of memory and that's about all that matters anyway. I have a warm feeling and a true regard for Joe Kennedy. I couldn't say enough about the man.

-[26-]

MARTIN: Have you seen him since his stroke?

GALLAGHER: No, I've made attempts to see him. In fact, I was in Palm Beach shortly after it happened. Boy, I went out of my way. I drove up around two or three hours one day. Ann Gargan didn't think it was advisable to go in. I thought he'd like to see me. I hear from different people, and I asked Rose and she said that Ann would be there, but I really dislike to do it in a sense. If I felt for two minutes or five minutes, but I guess when you're in that position your moods are variable and I wouldn't want to hit him at the wrong time and upset him, or I wouldn't want to see him cry particularly either, although I have. And I think he might, because I was in an awful lot of the personal feelings for this family when they were growing up and their plans. We trotted Jack all through Brighton and Boston. There were so many avenues for them to attain success that whether it would be with me or you, priests, or money, or advertising agencies, or newspapers that it was almost.... And yet all of that was planned and initiated and ordered by the father.

MARTIN: Eddie, you know the Roosevelt boys?

GALLAGHER: Yes. I didn't know Elliott too well, but I know the others very well.

MARTIN: But you knew the father, too?

GALLAGHER: Yes.

MARTIN: Can anybody ever draw the comparison between the type of father? Now I'm talking about as the head of a family.

GALLAGHER: The President of the United States as against Joe Kennedy, the father. No, I think there was a love, a real love between Jimmy Roosevelt and
his father. And I think sometimes in Jimmy's life he was hurting his father and it was affecting him. But, you know, there was deep feeling between them. I can't evaluate and set one pattern against the other. They were a different family in a sense, but gee, when you're in that life. Like the Kennedys, too; they're on the go all the time. They're flying hither and yon as were the Roosevelts, and, of course, the President was more confined. President Roosevelt was more confined. Far more elaborate plans by the Secret Service than when Jack or Eisenhower or Truman were president. Those men could get up and about but Franklin Roosevelt was confined to an automobile carried on to a stage. He had to be set on ramps for the auto. The different ball parks had to be build ramps. It cost $3000 just to put up a ramp in Fenway Park to hold Franklin Roosevelt when he came in in his car from which he spoke. But with Jack, he'd walk in. And there was more control of President Roosevelt; however, there were far more elaborate preparations. There had to be because of the confinement.

There was a warm feeling of love in the Roosevelt family, just as well as there was.... And the grandmother and the mother. You take Mrs. Eleanor Roosevelt. I don't think that the woman has ever been given the credit. Every time one of those children were in trouble she was right there, whether they were having a baby, whether there was something distasteful. She was a bundle of energy, but maybe it might be far different than the upbringing that I had, but what the heck, my mother was a wonderful mother, too, in her way. It was different for them; they had different circumstances. The environment was entirely.... Who knows, my kids might be the same as the Roosevelt's generation. You don't know. But I think there are basic ingredients in both families.

I saw it. I saw Jimmy Roosevelt, heartsick, give me letters that he was sending to his father at the time of his divorce from Betsy Cushing. I know it. It stunned the father. I know when he gave up his position as secretary to his father what it meant to him, how he sent out Harry Hopkins to visit him to try to change his mind.

MARTIN: Eddie, what's your best memory of Ambassador Kennedy? What will you always hold as your best memory of him?

GALLAGHER: Gee, I would say the example of a father, of what you should be if you're a father of a family, providing for your kids. Never to the extent that he has, but at least the interest that he has manifested. I couldn't say that it was his religion. I couldn't say that it was the acquisition of money. His independence is important. The Democratic party was cohesive or the Republican party or your college, but I think today this air of independence and security.... I don't know whether that comes with money or just believing in yourself. I think he was dedicated to humanity. I think he was dedicated to his family. All these other things fitted into the timing. They're accidentals to it. He offered his whole family as a sacrifice as it turned out for the Kennedys. But I still think it was in make-up stage. I don't think Teddy has contributed anything yet to the welfare of society. He's too young. He's got the opportunity to do something. The
winning of these elections doesn't necessarily mean that. The same goes with Bobby. You saw a little bit more of action of him trying to do something. And Jack, with all due respect, didn't have the opportunity to fulfill his ideals. He was regarding the Cuba crisis with all.... The day of the speech when he set the country.... It was a pretty good speech. It was a masterful piece of rhetoric when he said, "Ask not what your country can do for you..." I heard it with a Jesuit, a classicist, sat here and listened and we were thrilled at the way Jack got up there and expressed himself that day.

MARTIN: But this great devotion for the family obviously stirred in the children a great parental respect among all of them.

GALLAGHER: Oh yes. Yes, I would say so. And they're doing that with their own children, which must be the proof. You'll find Eunice.... Jack was even that way with his own two little tots, natural with those kids running up. And Bobby, he's got them by the hand and he's off to his own compound. Teddy and his two lovely little kids I met down here last year, Cara and the other little one, Eddie, Jr. I would say that if that could be called something in a man, I don't think Joe Kennedy was spiting anybody by doing all this and I don't think he was. If he couldn't have it, he was going to get his son to get it. I don't think there's anything of that. I think his ability, his keenness in perceiving and recognizing talents in people, he saw that there was an area for his children to play and play big. He was not out to defeat the Republicans. He was equally friendly with Herbert Hoover as with Truman. Every time Jack made a move he called Hoover.... His graciousness and kindness. And the contacts Joe Kennedy had. Talk about capitalists and finance, it would be the exact opposite of tax, tax, elect, elect, elect, spend, spend, spend. The negative things!.... And he's had this for a long, long period of time. He's been in Palm Beach, he's been down on the Cape for, well, he's been down there since 1910. That's fifty years he's been down there.

MARTIN: What was his relationship with the neighbors around him? Down there?

GALLAGHER: He'd know them. The next door neighbor would be a Republican from Pittsburgh, a banker with much wealth. On the other side would be a public utility tycoon from around here, Republican. The children grew up with all Republicans, so to speak, and I don't know whether any of them voted for him, but they all respected Jack. And all the children, they all respected the children. But they stayed very much by themselves in many, many aspects. You'd be invited or called in or you could go down. My children are going down there now and seeing Bobby's children and so forth. But the movie theatre would be open. Joe would invite the postmaster in, or he would invite in the waitresses, the telephone operators in the Hyannis Telephone Company. You wouldn't know who you'd be sitting aside. It was very democratic, and there was no formal
social austerity or anything like that in the Kennedys. It was completely dispensed with, but yet they have their own style of culture, of social activities.

MARTIN: Did the children ever cut up as teenagers down there at the Cape, Eddie?

GALLAGHER: Not to my knowledge. They would go to the dances at the Wianno Club, and I remember going over with them. And nights, Joe Timilty was very friendly with them, the police commissioner, and he was a bachelor and he'd be overseeing the whole operation. I don't think there was anything abnormal about the children. I suppose they had their normal little pranks among themselves.

MARTIN: But they were typical children growing up on the Cape?

GALLAGHER: Yes, but by themselves and controlled and with good orderly concepts. They had governesses and people of that persuasion about them. They've always had.... Well, they've got a fellow down there now with the younger children who trains them in swimming. You get that personalized individual attention. They go over to the little beach club and they win all the races. Today Bobby's children and Eunice's children, they're in and they're grabbing all the medals.

MARTIN: Well, the father wasn't much on sailboating was he?

GALLAGHER: He bought this boat that he has, "The Marlin," from Frank McCann, the old taxi king. I shouldn't disclose, but it doesn't make any difference. I think it was around $10,000. It might have been less than that. Joe would probably say it was nine, but it was quite a boat. They've, of course, conditioned it and put a tremendous lot of money into it. Frank McCann gave a $1000 contribution to the campaign on top of selling the boat. I don't know what else I can say.

MARTIN: That's good, that's grand. Let me sign off here. This has been an interview with Edward M. Gallagher of Brookline and Boston. The interview took place in his Brookline home. The interviewer, Ed Martin of Senator Kennedy's staff. The date, January 8, 1965.

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